### (2)

# BCA 1st Semester Exam., 2018

# PRINCIPLES OF MANAGEMENT AND ORGANIZATION

Time: 3 hours

Full Marks: 60

Code: 303104

#### Instructions:

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- (i) The marks are indicated in the right-hand margin.
- (ii) There are **SEVEN** questions in this paper.
- (iii) Attempt FIVE questions in all.
- (iv) Question Nos. 1 and 2 are compulsory.
- 1. Choose the correct answer (any six): 2×6=12
  - (a) Some policies are imposed by external forces, such as
    - (i) governmental regulatory agencies
    - (ii) employee demands
    - (iii) management decisions
    - (iv) lack of funding
  - (b) While guiding organization members in appropriate directions, a manager exhibits
    - (i) consideration behaviour
    - (ii) authoritarian behaviour
    - (iii) theory Y behaviour
    - (iv) leadership behaviour

( Turn Over )

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- (c) Individuals such as Albert Einstein, Edwin Land and Steven Jobs lead through which type of power?
  - (i) Legitimate
  - (ii) Reward
  - (iii) Expert
  - (iv) Charismatic
- (d) Communication begins with
  - (i) encoding
  - (ii) idea origination
  - (iii) decoding
  - (iv) channel selection
- (e) Functional managers are responsible
  - (i) for a single area of activity
  - (ii) to the upper level of management and staff
  - (iii) for complex organizational subunits
  - (iv) for obtaining copyrights and patents for newly developed processes and equipment

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## Policies are sometimes defined as a/an

- (i) shortcut for thinking
- (ii) action plan
- (iii) substitute for strategy
- (iv) substitute for management authority
- (g) One method of bringing a group to agreement is called
  - (i) proportional values
  - (ii) consensus
  - (iii) accordance
  - (iv) conformance
- (h) In general, if a policy is not thought out and established
  - (i) a situation requiring action will arise
  - (ii) social issues will cause change in the organization
  - (iii) managers will be hired from the outside
  - (iv) there will be significant staff turnover

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- (i) The problem-solving process begins with
  - (i) clarification of the situation
  - (ii) establishment of alternatives
  - (iii) identification of the difficulty
  - (iv) isolation of the cause
- A major problem with a task force type of management is
  - (i) there is no logical basis for task force information
  - (ii) that its status is too inflexible
  - (iii) accountability
  - (iv) lack of planning

#### 2. Answer any three questions :

4×3=1

- (a) Define management and discuss on the nature and scope of management.
- (b) What is planning? How is it done?
- (c) Why is decision making an integral part of management?
- (d) Differentiate between formal and informal organization.
- (e) Differentiate between delegation and centralization.

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## (5)

Answer any three questions:

12×3=36

- 3. Deliberate on the functions of management.
- 4. Elaborate on scientific management according to F. W. Taylor.
- Elaborate on neoclassical theory of management.
- 6. What is recruitment? Discuss on the various sources of recruitment.
- 7. What is management by objectives? Discuss on the features.

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